



**Ministry of Planning
Development &
Special Initiatives**
Government of Pakistan



**URAAN
PAKISTAN**
توشائیں ہے پرواز ہے کام تیرا

**GOVERNMENT OF PAKISTAN
PLANNING COMMISSION
MINISTRY OF PLANNING, DEVELOPMENT & SPECIAL INITIATIVES
(PROJECTS WING)**

EXPRESSION OF INTEREST (EoI)

**FOR THIRD PARTY MONITORING / EVALUATION / VALIDATION /
INSPECTION/DESIGN REVIEW (TPM/E/V/I/DR) OF PSDP
PROJECTS/PROGRAM.**

JUNE, 2026



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(PROJECTS'WING)**

TERMS OF REFERENCE (ToRs)

**EXPRESSION OF INTEREST (EoI)
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Planning Commission (denoted as PC) is a financial and public policy development institution of the Government of Pakistan. The Planning Commission undertakes research studies and policy development initiatives for the growth of national economy and expansion of the public infrastructure of the country in tandem with the Ministry of Finance (MoF). In pursuance of the directives of the Prime Minister of Pakistan to enforce rigorous, independent oversight of development initiatives, the Ministry of Planning, Development & Special Initiatives hereby disseminates these Terms of Reference (ToRs) for Expression of Interest (EoI) aimed at pre-qualifying reputed firms (including joint ventures and consortia) and individual consultants for Third Party Monitoring, Evaluation, Validation, Inspection and Design Review (TPM/E/V/I/DR) of PSDP projects. This national endeavors/initiative seeks to mitigate the chronic implementation issues/delays, cost overruns, and gaps in quality deliverance experiencing the projects, thereby ensuring efficient utilization of public resources and accelerates deliverance of socio-economic benefits to the citizens of Pakistan.

2. The Public Sector Development Programme (PSDP) is the main instrument and driving force for infrastructure, productivity and social sector development and is aligned with the objectives set in 13th five-year plan. The PSDP focuses on less developed regions and targets pro-poor growth by increasing employment and leveraging opportunities in rural and urban areas. The PSDP 2025-26 has an allocation of Rs 1,000 billion implemented by Federal Ministries/Divisions, autonomous bodies, and Provincial/Area governments (GB & AJ&K). The programme is fully aligned with the national development vision articulated in URAAN Pakistan, the National Economic Transformation Plan (2024-2029), the 13th Five Year Plan (2024-2029) and 5Es Framework which collectively target sustainable, export-led growth and inclusive development.

PUBLIC SECTOR DEVELOPMENT PROGRAMME (PSDP) - ITS IMPLEMENTATION

3. Despite its strategic importance, PSDP implementation has been hampered by significant challenges: approximately 50-60% of projects experience time and cost overruns, with delays ranging from 2 to 20 years, leading to escalated costs and deferred benefits to the targeted beneficiaries. Recognizing these persistent issues, the Prime Minister has mandated

third-party TPM/E/V/I/DR as compulsory for all projects above Rs. 70 million. This directive, reinforced by relevant provisions of the Public Finance Management Act, 2019 (including independent monitoring, evaluation, and post-completion impact assessments), aims to promote accountability, transparency, and Result-Based Management across the development portfolio.

4. As per Rules of Business 1973, Planning Commission inter-alia has been entrusted with monitoring the implementation of major development projects and programmes, identification of bottlenecks and taking timely remedial action. Moreover, the Public Finance Management Act 2019 also gives importance to (a) monitoring of progress during implementation (b) evaluation of the projects on completion and (c) in case of the projects with a total cost exceeding a threshold to be set by the Planning Commission, an independent impact assessment within five years after completion of the projects.

5. Through this EoI, the Ministry intends to establish a fresh, reliable, diverse pool of pre-qualified high-caliber firms and individual consultants who can be engaged expeditiously on task-specific assignments. The pre-qualified pool will remain valid for three financial years and support the effective execution of PSDP projects in line with national priorities. It is noted that Pre-qualification does not guarantee award of work; subsequent task-based engagements will be awarded based on technical and financial proposals evaluated under Quality and Cost-Based Selection (QCBS) criteria.

6. PSDP projects mainly consist of the following sectors of economy:

A. INFRASTRUCTURE SECTOR

- i. Construction of Dams, Small & Mini dam
- ii. Irrigation, Drainage & Flood Control
- iii. Canals & Barrages
- iv. Railways
- v. Bridges, Highways & Motorways
- vi. Airports
- vii. Energy
 - *Power Generation based on Nuclear, Hydro, Solar, Wind, Bagasse, Coal, Oil & Gas Resources*
 - *Transmission & Distribution system expansion, modernization, automation and digitalization*
- viii. Housing, Buildings & Urban/Town Planning
- ix. Information Technology (IT)
- x. Telecommunication
- xi. Solid Waste Management
- xii. Marine Infrastructure

B. SOCIAL SECTOR:

- i. Drinking Water Supply & Sewerage
- ii. Health, Nutrition & Family Planning
- iii. Education (Formal, Skill Education), Training & Human Capital Development
- iv. Science & Technology

- v. Higher Education
- vi. Social Welfare/ Social Protection
- vii. Sports, Culture & Tourism
- viii. Sustainable Development Goals (SDGs)
- ix. Mass Media
- x. Climate Change
- xi. Governance

C. PRODUCTION SECTOR:

- i. Agriculture
- ii. Forestry & Wildlife
- iii. Fisheries
- iv. Livestock
- v. Industries, Commerce
- vi. Minerals

7. INSTRUCTIONS TO CONSULTING FIRMS / INDIVIDUAL CONSULTANTS:

- a. Planning Commission is inviting an Expression of Interest (EoI) for pre-qualification of consulting firms, joint ventures/consortia, and individual consultants, in accordance with the PPRA framework for procurement of consultancy services, for third-party monitoring, evaluation, validation, inspection, and design review (TPM/E/V/I/DR) assignments under PSDP projects
- b. This EoI is for pre-qualification purpose only. No financial proposal is required at this stage. Financial proposals shall be invited only at the task-assignment stage from pre-qualified applicants through an assignment-specific RFP in accordance with applicable PPRA rules and the approved selection method
- c. Applications must be submitted strictly in the prescribed format and supported with documentary evidence.
- d. Applications must be submitted strictly in the prescribed format, duly signed, properly indexed and supported with all documentary evidence. Any application that is incomplete or non-compliance with these requirements shall be liable for rejection without further evaluation.
- e. All eligibility requirements marked as mandatory shall be evaluated on a pass/fail basis prior to technical scoring. Only firms/individuals meeting mandatory eligibility shall be considered for technical evaluation.
- f. Interested firms/individual's consultant may apply for anyone, two, or all three sectors/sub-sectors, depending on their specialization, demonstrated experience, and technical capability.
- g. Each bidder applying for more than one sector/sub-sector shall submit a separate and complete proposal for each category applied.
- h. Applicants are required to provide only those projects and details along with cost of project mentioned in evaluation criteria that qualify them for the maximum marks under the relevant evaluation criteria. Submission of excessive, repetitive, or irrelevant information is discouraged and shall not

be considered for additional scoring.

- i. Pre-qualification under each sector/sub-sector shall be evaluated independently based on the prescribed criteria, and a firm may be pre-qualified in one, more than one, subject to meeting the respective criteria/qualifications threshold.
- j. In case of foreign firm, registration with the relevant professional/regulatory body and legal registration authority of the country of origin shall be required. Any award, if made, shall remain subject to Pakistan's applicable tax, registration, and procurement requirements.
- k. Interested Firms/Individuals should clearly mention in their application letter, to which sector/sub-sector they are applying for pre-qualification and submit the details accordingly
- l. For pre-qualification purposes, the minimum qualifying score shall be **65/100 for consulting firms** and **60/100 for individual consultants**.
- m. Evaluation shall be undertaken on a sector/sub-sector basis. Assignment-specific staffing, methodology, deliverables, and QCBS weightages shall be defined later in the task-based RFP and shall not be inferred solely from this panel pre-qualification stage.
- n. Conflict of interest shall include, inter alia, situations where the applicant or its affiliate has prepared the design, supervision, implementation support, supply, or any other consultancy/services for the same project/package proposed for third-party review, unless explicitly permitted under applicable rules and disclosed to the Procuring agency
- o. All firms and consultants shall maintain confidentiality of project information, raw datasets, photographs, geo-tagged records, videos, and any beneficiary-related information collected during the assignment. Ownership of all assignment outputs and underlying datasets shall rest in M/o PD&SI unless otherwise specified in the task-based contract.
- p. A bidder grievance/debrief mechanism shall be notified in the EoI/RFP. Requests for clarification and complaints shall be recorded in writing and handled through the official procurement channel to preserve transparency and audit trail.
 - The consulting firm/individual consultant conduct Results-Based Evaluation covering input, output, outcome and impact level assessment against approved PC-I. RBM indicators including target vs actual achievement analysis.
 - The consulting firm/individual consultant shall assess operational, financial, technical and institutional sustainability of the project including recurring budget availability and institutional arrangements.
 - The M&E shall identify root causes of delays, cost escalation, implementation bottlenecks and governance challenges through evidence-based diagnostic analysis.
 - The evaluation shall include stakeholder consultations, beneficiary perception surveys, key informant interviews and user satisfaction assessment.
 - The evaluation shall assess environmental sustainability, climate resilience measures, and project contribution towards climate adaptation/mitigation objectives where applicable.

- The evaluation shall assess gender responsiveness, inclusivity, accessibility and impact on vulnerable groups through disaggregated analysis.
 - The evaluation shall assess project contribution towards SDGs, URAAN Pakistan priorities and relevant national sectoral frameworks.
 - The evaluation shall assess project contribution towards SDGs, Vision 2025, URAAN Pakistan priorities and relevant national sectoral frameworks.
- q. For digital/automation projects, the consultant shall analyse system usage statistics, dashboard analytics, transaction volumes, uptime records and operational performance indicators.
 - r. The consulting firm/individual consultant shall assess institutional, technical and managerial capacity of executing agencies for effective project implementation and sustainability.
 - s. The consulting firm/individual consultant shall assess institutional, technical and managerial capacity of executing agencies for effective project implementation and sustainability.
 - t. Pre-qualification does not guarantee award of any assignment. Planning Commission reserves the right to accept or reject any or all applications, to annul the process and to seek clarifications in accordance with applicable procurement rules. All mandatory eligibility requirements shall be evaluated on a pass/fail basis before technical scoring.
 - u. The consultant shall assess effectiveness of project monitoring systems including data quality, reporting mechanisms, dashboard utilization, and compliance with approved M&E frameworks.
 - v. The evaluation shall include stakeholder consultations, beneficiary perception surveys, key informant interviews and user satisfaction assessment.
 - w. For digital/automation projects, the consultant shall analyze system usage statistics, dashboard analytics, transaction volumes, uptime records and operational performance indicators.
 - x. The evaluation report shall include a compliance matrix covering all CDWP/ECNEC/DDWP conditions, implementation status, evidence and pending actions.
 - y. The consultant shall assess institutional, technical and managerial capacity of executing agencies for effective project implementation and sustainability.

DETAILED INFORMATION OF FIRMS (JOINT VENTURES OR CONSORTIA).

Legal Name of Firm	Address	Contact No.	Authorized Personnel Name	Authorized Personnel Contact No.
• Lead Firm				
• Joint Venture firm(s)				

Note:

The firm/company should submit above information through the online portal and hard copies of the same duly generated from the online portal along with required supporting documents as prescribed hereunder must be submitted to the PD (M&E) for further evaluation.

- a. In order to assess JVs, pre-requisites must be fulfilled jointly by the lead as well as partner firms.
- b. For evaluation, lead firm shall be assigned 70% weightage overall in each component such as firm experience, human resource capacity and remaining 30% weightage shall be equally assigned to partner firms (if more than one (1) partner firm is involved).
- c. One of the joint venture partners shall be nominated as being in charge; and this authorization shall be evidenced by submitting a Power of Attorney signed by legally authorized signatories of all the joint venture partners.
- d. A copy of the agreement entered into by the joint venture partners shall be submitted stating the conditions under which it will function, its period of duration, the persons authorized to represent and obligate it and which persons will be directly responsible for due performance of the Contract and can give valid receipts on behalf of the joint venture.
- e. No amendments / modifications whatsoever in the joint venture agreement shall be agreed to between the joint venture partners without prior written consent of the Employer.
- f. All joint venture partners shall be jointly and severally liable for the assignment, and no partner may participate in more than one application for the same sector/sub-sector except where explicitly permitted in the EoI

ABSTRACT

7. This EoI aims to pre-qualify a pool of potential firms and individual consultants for immediate engagement for TPM/E/V/I/DR assignments across PSDP projects. The pre-qualified pool will remain valid for three financial years and support timely, transparent, and quality execution aligned with national development priorities.

MONITORING / EVALUATION / VALIDATION / INSPECTION/DESIGN REVIEW (TPM/E/V/I/DR) FRAMEWORK

- i. Execution of development projects as per approved capital cost, scope of work and implementation period/Annual Work/Cash Plan.

- ii. Procurement of goods & services as per PPRA Rules to ensure transparency.
- iii. Develop database of development projects for analysis, periodical review, sectoral performance and policy decisions to accelerate project implementation.
- iv. Develop linkages between physical achievements and financial utilization of development initiatives.
- v. Identify bottlenecks/problems being experienced by the executing agencies in implementation of projects.
- vi. Develop Result-Based Monitoring (RBM) indicators and ensure sustainability of investment.
- vii. Promote timely execution, financial management and observance of rules & regulations during implementation of development projects.

PURPOSE

- i. To identify, pre-list and engage firms for monitoring/evaluation /validation / inspection/design review of selected PSDP projects. The intends to engage services of outsourced/external firms/company/individual consultant having specialization in Evaluation /Validation related sectoral and geo-graphical experience to undertake TPM/E/V/I/DR of selected PSDP projects on behalf of the Planning Commission.
- ii. Engage professional/ specialized firms with experience, capability and expertise in undertaking TPM/E/V/I/DR of complex and multi-disciplinary public sector projects.
- iii. Bringing external expert's perspective on delivery, efficiency, effectiveness, impact and sustainability of PSDP funded projects.

SCOPE OF WORK:

8. Since the PSDP for 2025-26 comprises of 786 multi-sectoral projects, with an outlay of Rs.1000,000 million spanning across various geographical areas, the scope of TPM/E/V/I/DR tasks is as follows;

A. TECHNICAL FOCUS: Outsourced/External firms would be for:

- (i) Third-Party TPM/E/V/I/DR of selected projects, through task-based ToRs; and
- (ii) formative, summative and impact evaluation of selected projects as identified by the Planning Commission, through task-based ToRs

B. THEMATIC OR SECTOR FOCUS of assigned TPM/E/V/I/DR tasks would be around following major sectors:

- (i) Infrastructure,
- (ii) Social, and
- (iii) Productive sectors.

C. GEOGRAPHICAL FOCUS of the assigned TPM/E/V/I/DR tasks would be:

- (i) Federal,
- (ii) Provincial &
- (iii) Area Govt: (i.e. Gilgit Baltistan & AJ&K).

9. THIRD PARTY: M/E/V/I/DR TASKS WOULD REQUIRE THE FOLLOWING SUB-TASKS FROM A PRE-QUALIFIED FIRMS / CONSULTANT.

- i. **Inception report (IR)**, defining the objectives, scope, methodology, sampling, data collection tools & techniques, data analysis approach, field visit plan, outline of the M/E/V/I/DR report and overall timelines/schedule of the instant task.
- ii. Generation of a **Draft Report (DR)** as per ToRs and outlines approved in the inception report as and when suggested.
- iii. Incorporating Planning Commission's feedback and comments on the draft report (If any).
- iv. Prior submission of **Final Report (FR)**, a briefing to the senior management shall be delivered and the comments/feedback (if any) shall be incorporated in the final report if desired.
 - The report shall include actionable lessons learned and reform-oriented recommendations for future PSDP projects and sectoral planning.
 - The report shall also include strategic reform implications for strengthening PSDP governance, IME systems, digital monitoring and project lifecycle management.
 - Reports shall be written in the English language and shall be properly formatted/indexed.
 - Any mis-information, false and forged statement will lead to disqualification from being pre-qualified and any other action as per applicable laws.
 - Firms/Companies applying under a joint venture/consortium should submit their documents as a single EoI by clearly indicating the Lead Firm.

KEY CONSIDERATIONS FOR PRE-QUALIFIED FIRMS/CONSULTANT.

10. There is no cap/threshold on the number of pre-qualified entities. Ministry of PD&SI seeks to build a diverse, high-quality panel of expertise capable of covering the wide range of sectors, geographies and types of PSDP project.

CONSULTANCY FIRMS

A. ELIGIBILITY FOR PRE-QUALIFICATIONS FOR CONSULTANCY FIRMS.

- i. At least 10 years' experience in Engineering, Procurement, and Construction (EPC) projects shall be considered an added advantage, particularly for infrastructure-related assignments. Such experience may complement, but shall not substitute, core third-party oversight capabilities.
 - For Social Sector projects, firm must have at least 5 years of relevant experience in designing, managing, and delivering M&E, evaluation, or third-party monitoring assignments.
 - For non-infrastructure related projects, experience in engineering and construction is not required.
- ii. Registration with; SECP/Registrar of Firms/PCATP/ Chamber of Commerce, or any other government body depicting legal status of Firm, Company (**Provide copy of valid registration certificate**).

- iii. Registered with Federal Board of Revenue (FBR) and is on Active Taxpayer List (ATL). **Documentary evidence be attached.**
- iv. Must have a qualified and experienced team of TPM/E/V/I/DR, with the background of IT, Natural/ Social/ Management Sciences/ Statistics/ Econometrics and Engineering professionals, surveyors etc., and other subjects relevant to the given sectors.
- v. Demonstrated experience in use of technology like geo-spatial and statistical software for data collection, analysis and presentation.
- vi. Audit Reports of the firm for the last 3 years.
- vii. ISO 9001 and ISO 14001 Certification
- viii. Geographical experience and outreach in one or more geographical areas (Urban/ Rural; Districts, Regional, Provincial, or at National level).
- ix. Firms must have demonstrated capacity/ capability of conducting such assignments at Federal/Provincial/GB and AJ&K (Evidence to be attached)
- x. Firms must have demonstrated capacity/capability to use digital, GIS, data management, dashboarding, and evidence-based TPM/E/V/I/DR tools
- xi. Undertaking by the firm/company on a Legal Paper/Stamp Paper/Letter head that it is currently not blacklisted by any Federal, Provincial, State or Local Government Department and/or by any Government owned Company/ Foundation / Authority / Autonomous Body / Attached Department **(Table-9).**

INDIVIDUAL CONSULTANT

B. ELIGIBILITY FOR PRE-QUALIFICATIONS FOR INDIVIDUAL CONSULTANT.

- i. At least 10 years' experience of designing, managing and delivering of (TPM/E/V/I/DR) assignments, particularly Third-Party Evaluation/ Validation.
- ii. Registered with Federal Board of Revenue (FBR) and is on Active Taxpayer List (ATL). **Documentary evidence required.**
- iii. Demonstrated experience in use of technology like geo-spatial and statistical software for data collection, analysis and presentation
- iv. Geographical experience and outreach in one or more geographical areas (Urban/ Rural; Districts, Regional, Provincial, or at National level)
- v. Undertaking by the consultant on a Legal Paper/Stamp Paper/Letter head that it is currently not blacklisted by any Federal, Provincial, State or Local Government department and/or by any Government owned Company/ Foundation / Authority / Autonomous Body / Attached Department **(Table 9)**

11. DELIVERABLES- FIRMS / INDIVIDUAL CONSULTANTS

A. REPORTING SCHEDULE & PAYMENT MECHANISM - (TOTAL 8 WEEKS)

➤ INCEPTION REPORT (IR)

(1 WEEKS)

The Inception Report will be provided by the firm/consultant indicating the methodology and procedures to be adopted for achieving the goals of this study/task. The inception report shall also contain factors of modus operandi, methodologies with deliverance schedule.

- **FIELD VISIT, DATA COLLECTION, DATA ANALYSIS** (3 WEEKS)
 - **DRAFT REPORT (DR)** (2 WEEKS)
- Prior to submission of the final report a presentation on the output of the draft report shall be presented to the senior management for course correction (if any).

- **FINAL REPORT(FR)** (2 WEEKS)

The firm/consultant will present a final comprehensive analytical report on execution of project mechanism, pictures, videos, overall analysis and executive summary, encompassing the entire ToRs with policy recommendations for course correction and replication to others sectors of the economy.

12. PROCUREMENT PROCESS.

SINGLE STAGE – ONE ENVELOPE procedure will be followed for the Expression of Interest (EoI) aimed for the pre-qualifications of firms for TPM/E/V/I/DR and Individual consultant. This means that each proposal (submitted by interested firms/JV/Consortium) and Individual Consultant will comprise of single envelope containing the *Technical Proposal* covering the following criterion.

All proposals received will be opened by the Procurement Evaluation Committee (PEC) for review, approval and notification of pre-qualified firms/consultants. **Firms/Consultants are required to indicate the sector/sub-sector** for which are applying.

A. **CRITERIA FOR SELECTION OF CONSULTING FIRMS:**

S.NO	CRITERIA POINT	TOTAL SCORE	SCORING CRITERIA
1	Relevant Experience Present and past performance	60	
1a.	Relevant experience in designing, managing and delivering of M&E/I assignments, particularly Third-Party M&E/Inspection & Validation/DR. (No of projects undertaken)	30	10 Marks per Project (max 3) involving any kind of Third-Party validation / Evaluation Completion of TPE/V of projects including planning, design and supervision of projects costing at least Rs 1.0 billion. Moreover, for Social Sector projects, a consultancy value of at least Rs. 5 million or a project cost of at least Rs. 200 million will be given weightage. <i>(Provision of Award of Work certificate and satisfactory completion of past M&E projects (from clients) will be considered for scoring/weightage.</i>
1b.	In- hand similar nature of projects of Third-Party evaluation/ validation assignments	10	5 Marks per project (max 2) involving Monitoring, Evaluation and Validation of projects. Cost of the project Rs. 500.00 million & above. Moreover, for infrastructure related project Rs. 500.00 million & above and for Social Sector project costing of Rs. 100 million & above or consultancy value above Rs. 3 million will be given weightage. <i>(Provision of Award of Work is mandatory)</i>

1c.	Adequacy and quality of the proposed methodology, work plan, management approach etc. in responding to the Terms of Reference (TORs)	10	i. 9-10 Exceptional; exceeds requirements with innovative, category-specific tools & techniques. ii. 7-8 Very Good; clear, feasible, and fully aligned with TORs. iii. 5-6 Average; covers all basics but lacks depth in quality control or specific tools. iv. Below 5 Inadequate; generic response with unrealistic timelines or vague methodology.
1d.	Sectoral experience, with specialization in one or more preferential areas of Planning Commission and around PSDP projects in Infrastructure, Social & Production Sectors.	10	<u>Number of PSDP project sectoral -wise</u> i. 3 or more sub-sectors: 7-10 marks ii. 2-3 sub-sectors: 4-6 marks (Other similar project of international donors and provincial governments) iii. 1 sub-sector: 0-3 marks
2	Capabilities w.r.t. Personnel, Techn: & Geographical Coverage	40	
2a.	<u>HUMAN RESOURCE CAPACITY:</u> Professional & Technical Capabilities of Personnel Employed (Attach CVs of professionals associated with the firm payroll) i. Infrastructure and ii. Social related Projects	30	i. Team Leader/M&E with 16 years of qualification and Min 15 years' experience. (10 Marks) ii. Civil Works / Infrastructure Sector Specialist/Expert/Surveyors Minimum 12 years' experience (05 Marks) ii. Contract / Procurement/Social Sector Specialist, Minimum 5-7 years of Experience (05 Marks) iv. IT Specialist/Data Analyst, Minimum 5 years of Experience (05 Marks) v. Writer / Documentation Specialist, Min: 5 years of Experience (05) Marks
2b.	Geographical experience, and outreach in one or more geographical areas of the PSDP projects	10	<u>Presence in Pakistan's geographical area (direct/ firm's offices/ staff or through partners)</u> i. All Provinces incl: AJK & GB: 8 marks ii. Federal (only) : 2 marks
	Total	100	

CRITERIA FOR SELECTION OF INDIVIDUAL CONSULTANT

S.No	Criteria Point	Total Score	Scoring Criteria
1	Relevant Experience present and past performance	50	
a.	Relevant experience in designing, managing and delivering of M&E/I assignments, particularly Third-Party M&E/Inspection and external evaluations Validation.	20	Years of experience i. 10-years or more: 15-20 marks ii. 5-9 years: 8-14 marks iii. 4-years or less: 0-7 marks The certificate of satisfactory completion of past M&E projects (from Client/ Supervising Officer of Planning Commission / Ministry/P&D Deptt:) or final payment release evidence will be used will be used for scoring/weightage.
b.	Experience of working with the Federal and/or provincial governments (in public sector, and related to planning, appraisal, implementation, and Monitoring and Evaluation of development projects) No. of projects undertaken	10	Number of assignments i. 10 or more: 8-10 marks ii. 6-9 assignments: 4-7 marks iii. Less than 5: 0-3 marks The certificate of satisfactory completion of past M&E projects from relevant government department/ Supervising Officer of Planning Commission / Ministry/P&D Deptt: will be used to define scores within each range.
c.	Adequacy and quality of the proposed methodology, analysis, work plan, management approach etc. in responding to the Terms of Reference (TORs)	10	9-10 Exceptional; exceeds requirements with innovative, category-specific tools. 7-8 Very Good; clear, feasible, and fully aligned with TORs. 5-6 Average; covers all basics but lacks depth in quality control or specific tools. Below 5 Inadequate; generic response with unrealistic timelines or vague methodology.
d.	Sectoral experience, with specialization in one or more preferential areas of Planning Commission and around PSDP projects in Infrastructure, Social & Production Sectors.	10	Number of PSDP project sectors i. 3 or more sub-sectors: 7-10 marks ii. 2-3 sub-sectors: 4-6 marks iii. 1 sub-sector: 0-3 marks
2	Capabilities with respect to personal, Technical: & geographical coverage	30	
a.	Professional & Technical Capabilities	20	Consultant (M&E) with 16 years of qualification and Min 15 years' experience in monitoring, evaluation and third-party validation of public sector development projects.
b.	Geographical M&E experience of PSDP projects	05	i. All provinces including AJ&K & GB : 5 marks ii. Federal (only): 1-2 marks
c.	Certificate from Supervising Officer of Planning Commission / Ministry/Deptt: Satisfaction / Client regarding quality of M&E of development projects.	05	Excellent: 5 marks Satisfactory: 3 marks

3	Appropriate Managerial Capability	20	
a.	Management Capabilities	10	No. of professionals supervised i. 15 and more: 8-10 marks ii. 10-15 : 5-8 marks iii. Less than 10: 3 marks
b.	Development of Manuals / Training Experience on Project Cycle Management	10	Development of Manuals / Training Experience on Project Cycle Management i. Yes: 10 marks ii. No: 0 marks
	Total	100	

13. Process to select and engage firms/consultants.

Note:

Panel admission under this EOI establishes eligibility for future competition only. Each task/package shall be procured separately through a task-specific TOR/RFP from the pre-qualified panel, using the applicable PPRA-compliant selection method and contract conditions.

• **STEP-1** **DEVELOPED DATABASE FOR PRE-QUALIFIED FIRMS/INDIVIDUAL CONSULTANT**

Ministry of PD&SI, Ministry of Planning, Development & Special Initiatives, based on the prescribed criteria will pre-qualify firms /consultants for Monitoring / Evaluation / Validation / Inspection / Design Review for PSDP projects. The selected firms/consultants will be notified and hosted on the Planning Commission/PPRA web site for the TPM/E/V/I/DR assignment. The same will be valid for a period of three years i.e. up to June, 2029 (subject to performance). No formal contract will be signed at this stage. However, Planning Commission will pre-qualify firms/consultants for any Third-Party M/E/V/I/DR activities. In case of a written decline by the pre-qualified firm/consultant, the Planning Commission will contract others pre-qualified firm/consultant for the assigned task.

• **STEP-2** **SHARING OF TPM/E/V/I/DR TASK-BASED ToRS**

Task-based ToRS (one or package of projects) for acquiring technical proposals will be circulated among the pre-qualified firm/consultant on quality & cost-based selection (QCBS) basis. The contracts with the firms/consultant will be executed and accordingly payments will be made in three tranches on proportionate basis i.e., (20%, 30% & 50% respectively and linked to key deliverables/outputs i.e. (i) Inception Report, (ii) Draft Report & (iii) Final Report as per agreed ToRs.

• **STEP-3.** **CLOSURE OF CONTRACT**

Closure of contract shall be subject to deliverance against the agreed ToRs for the given task. This would be used to;

- Provide commendation/appreciation certificates to firm/consultant exceeding good deliverances (against ToRs);
- Warnings/ exclusions from per-qualified list who failed to deliver.

- c. Performance of the pre-qualified will be reviewed on yearly basis by the procurement committee. Failing which the same will be delisted.

14. EoI DEADLINE/CUTT OFF DATE

The Expression of Interest (EOI) shall be submitted through EPADS/PPRA by **21st July, 2026** at 1400 hours. Where hard copy submission is also required, the sealed hard copy must reach the office of the undersigned by the same deadline, clearly indicating the relevant sector/sub-sector on the top left corner of the envelope. In case of any discrepancy, the EPADS submission shall be treated as the governing submission record, while the hard copy shall serve as the documentary file for evaluation and record purposes.

For clarification/coordination and any query, Director (Coord), Projects Wing, M/o PD&SI, Government of Pakistan, PPMI Complex, Sector H-8/1, Islamabad may be contacted on phone No. 051-9269786 & 9269813

PROPOSAL SUBMISSION TABLES BY CONSULTANCY FIRM

Table: 01

FIRM PROFILE

Name of the Firm	
Legal Status <i>(Company / Partnership / JV)</i>	
Registration Authority	
Registration Number	
NTN Number	
Year of Establishment	
Complete Address of: Head office and regional office <i>(if any)</i>	
Name of the CEO / Head/Lead	
Total Number of Staff	
Contact Info: Phone: Email:	
Any other Detail	

Table: 02

MANDATORY ELIGIBILITY COMPLIANCE CHECKLIST

Sr. No.	Requirement	Complied (Yes/No)	Document Attached <i>(Please attach document & mention Pg No.)</i>
1	Minimum 10 Years Experience		
2	Legal Registration / Registration		
3	NTN & Active Taxpayer List		
4	Audited Accounts <i>(Last 3 Years)</i>		
5	Availability of Qualified Professional Staff Undertaking (CVs must be attached)		
6	Geographical experience and outreach		
7	Capacity/capability to use digital, GIS, data management, dashboarding, and evidence-based TPM/E/V/I/DR tool.		
8	Undertaking for non-blacklisting, conflict of interest disclosure, and accuracy of submitted information		

Submission in failure of any item will result to disqualification.

Note: Submission of false, misleading, or unverifiable information shall result in disqualification

Table: 03**LIST OF COMPLETED PROJECTS***(Rs. In Million)*

<u>Sr No</u>	Name of Project	Client Name & location	Completion date of the Assignment	Cost of the Project	Cost of the consultancy (Attach work order / agreement which includes cost)	Evidence of Client, Completion date and Cost
<u>ASSIGNMENT NAME & PROJECT NAME</u>						
i.						
ii.						
iii.						
iv.						
v.						

- Each project provided in this form requires a corresponding **Table-04** and adequate documentary evidence in order to be eligible for consideration
- Submission of false, misleading, or unverifiable information shall result in disqualification

Table: 04

DETAILS OF COMPLETED PROJECTS

1.	Name of Contract		
	Location		
2.	Name of Client		
	Address		
	Contact info:	Land line number – Cell Number – email address	
3.	Scope of Assignment		
4.	Contract Role	Sole Consultant	Member in JV
5.	Name of Project		
6.	Total Cost of the project <i>(Rs. In million)</i>		
7.	Total contract cost <i>(Rs. In million)</i>		
8.	Date of Award		
9.	Date of Completion		
10.	Completion Certificate		

- Please attach Award Letter and Completion certificate for each project.

Table: 05**LIST OF PROJECTS IN HAND****(Rs. in Million)**

Sr No	Name of Project	Client Name & location	Expected Date of Completion	Cost of the Project
i.				
ii.				
iii.				
iv.				
v.				

- *Each project provided in this form requires a corresponding Table: 06 and adequate documentary evidence in order to be eligible for consideration*

Table: 06

DETAILS OF IN HAND PROJECTS

1.	Name of Contract		
	Location		
2.	Name of Client		
	Address		
	Contact info:	Land line number – Cell Number – email address	
3.	Scope of Assignment		
4.	Contract Role	Sole Consultant	Member in JV
5.	Name of the Project		
6.	Total Cost of the project <i>(Rs. In million)</i>		
7.	Total contract cost <i>(Rs. In million)</i>		
8.	Date of Award		
9.	Planned Completion as per work order		
10	Expected date of Completion		
11	Deliverables achieved so far.		

- *Please attach Award Letters*

Table: 07**PERSONNEL CAPABILITIES**

1.	Title of Position	
	Name of Candidate	
2.	Title of Position	
	Name of Candidate	
3.	Title of Position	
	Name of Candidate	
4.	Title of Position	
	Name of Candidate	
5.	Title of Position	
	Name of Candidate	

Table: 08**PERSONNEL SUMMARY TABLE**

Name	Position	Qualification	Relevant Experience (Years)	Employment Status

CV Format (for each Professional)

Name	
CNIC NO	
PEC / other Registration No. (if applicable)	
Proposed Position	
Academic Qualifications	
Professional Experience (Relevant Assignments Only)	
Current Employment Status	
Declaration of Availability	

DECLARATION AND UNDERTAKING

(Legal Stamp Paper of Rs. 100/-)

We hereby declare that:

- i. Our firm is not blacklisted by any Federal, Provincial, or Local Government entity or autonomous body.
- ii. No conflict of interest exists with Planning Commission or its projects and that we would not participate in those projects where we are already engaged in any kind of consultancy.
- iii. The information provided is accurate and verifiable.
- iv. The personnel nominated in **Table: 07** are employed by our firm and are available for the proposed assignment titled “*For Third Party Monitoring / Evaluation / Validation / Inspection / Design Review (TPM/E/V/I/DR) of PSDP Projects*”
- v. We understand that pre-qualification does not guarantee award of work.

Authorized Signatory

Signature

Name & Designation

Stamp

Date

PROPOSAL SUBMISSION TABLES BY INDIVIDUAL CONSULTANT

Table: 01**MANDATORY ELIGIBILITY COMPLIANCE CHECKLIST**

Sr. No.	Requirement	Complied (Yes/No)	Document Attached <i>(Please attach document & mention Pg No.)</i>
1	Minimum 10 Years Experience		
2	NTN & Active Taxpayer List		
3	Geographical experience and outreach		
4	Capacity/capability to use digital, GIS, data management, dashboarding, and evidence-based TPM/E/V/I/DR tools		
5	Non-blacklisting and conflict-of-interest undertaking		

Failure in any item will result in disqualification.

Note: Submission of false, misleading, or unverifiable information shall result in disqualification

Table: 02

CV Format (for each Professional/Associate)

Name	
CNIC	
PEC / other Registration No. <i>(if applicable)</i>	
Proposed Position <i>(In case of Associate)</i>	
Academic Qualifications	
Professional Experience <i>(Relevant Assignments Only)</i>	
