



NATIONAL HIGHWAY AUTHORITY
(Finance Wing - Revenue Section)
28-Muave Area, G-9/1 Islamabad
Tel#:051-9032718

4th June, 2026

No. 55(05)/NHA/DD (FC)/2026/ 98

M/s Sarfraz Associates Pvt Ltd,
80-C Block, Model Town, **Lahore**
0300-8854411

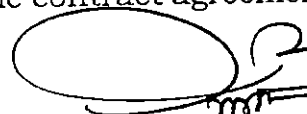
Subject: **LETTER OF COMMENCEMENT**
OPERATION & MANAGEMENT (O&M) FOR ALLIED SERVICES i.e.
MOBILE WORKSHOPS, RECOVERY VEHICLES AND AMBULANCE OF
BEAT-03 AND BEAT-04 ON CPEC HAVELIAN THAKOT SECTION E-35
KM 97+000 TO 174+000 TILL THE PERIOD ENDING 30.06.2027

Reference: LOA No. 55(05)/NHA/DD (FC)/2026/90 issue dated 25th May, 2026.

Member (Finance) has accorded approval for commencement of subject contract w.e.f. **6th June, 2026** at **00:00 hours** for a period upto 30th June 2027 as per following details:

Sr #	Allied Services	Route	Total Bid Price Per Month (Rs.)
1	05 No. Mobile Workshops, 02 No. Recovery vehicles and 03 No. Ambulance vehicles	E-35	2,363,000/-

2. It is directed to implement the provisions of the contract agreement in true letter & spirit, please.


(IMRAN ULLAH MOMAND)
Dy. Director (Fine-Contracts)

Copy to:

- General Manager (Revenue) NHA, Islamabad.
- General Manager (Northern Area) NHA Complex, Havelian Interchange, Abbotabad →
- Director (Revenue-Contracts) NHA, Islamabad.
- Director (Revenue-Operations) NHA, Islamabad
- Dy. Director (Accounts/Rev) (Northern Area) NHA Complex, Havelian Interchange, Abbotabad. →
- PS to Member (Finance) NHA, Islamabad.
- File

It is requested to ensure implementation of the contract, please.

Necessary Handing/Taking over certificate may be forwarded for record, please.



NATIONAL HIGHWAY AUTHORITY
(Finance Wing - Revenue Section)
28-Muave Area, G-9/1 Islamabad
Tel#:051-9032718

25th May, 2026

No. 55(05)/NHA/DD (FC)/2026/90

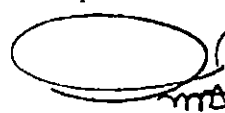
M/s Sarfraz Associates Pvt Ltd.,
80-C-Block Model Town, Lahore
0300-8854411.

Subject: **LETTER OF ACCEPTANCE**
OPERATION & MANAGEMENT (O&M) FOR ALLIED SERVICES i.e.
MOBILE WORKSHOPS, RECOVERY VEHICLES AND AMBULANCE OF
BEAT-03 AND BEAT-04 ON CPEC HAVELIAN THAKOT SECTION E-35
KM 97+000 TO 174+000 TILL THE PERIOD ENDING 30.06.2027

The Competent Authority has accorded approval for award subject allied services of to your firm through competitive bidding process being the most advantageous bidder for the period ending 30th June, 2027 as per following details:

Allied Services	Location/Route	Bid Price per Month (Rs.)
Mobile Workshops, Recovery vehicles and Ambulance	CPEC Havelian Thakot Section E-35 KM 97+000 to 174+000	2,363,000/-

2. Following requisites may be provided within 07 days from the date of issuance of this letter to enter into formal contract agreement.
- Performance Security** in shape of Bank Deposit/Pay Order amounting to Rs. 5,000,000/- in favour of "Road Maintenance Account, National Highway Authority (RMA), Islamabad".
 - Integrity Pact duly signed and stamped on Judicial Stamp Paper.
 - Judicial Stamp Paper of Rs. 1000/- (2 leaves, 500/- each) for finalization of contract agreement.
 - RFP document duly signed and stamped by authorised representative.
3. This Letter of Acceptance does not constitute an order to commence operations at site, letter of commencement shall be issued after signing of the contract agreement subject to submission of above requisites.
4. In case of failure to comply with above, action will be taken as per conditions of RFP document, please.


(IMRAN ULLAH MOMAND)
Dy. Director (Fine Contracts)

Copy for information:-

- > General Manager (Revenue) NHA, Islamabad.
- > DIG (Operation & Evaluation) NHMP, Islamabad
- > Director (Revenue-Contracts) NHA, Islamabad.

**E-STAMP
(GOVERNMENT OF PUNJAB)**



PB-LHR-193ED18A3C37B6F3

PSID-40172605259070605

Rs 1,000/-

One Thousand Rupees Only

Deed Name	: AGREEMENT OR MEMORANDUM OF AN AGREEMENT - 5(ccc)
First Party	: SARFRAZ ASSOCIATES PVT LTD [3840703427981]
Second Party	: National Highway Authority [3840703427981]
Recipient	: AHSAN ALI [38407-0342798-1]
Issue Date	: 25-May-2026, 04:39:19 PM
Stamp Duty Paid by	: SARFRAZ ASSOCIATES PVT LTD [3840703427981]
Paid Through Challan	: 2026AA3AFF1E5F45

Please Write Below This Line

CONTRACT AGREEMENT

OPERATION & MANAGEMENT (O&M) FOR ALLIED SERVICES i.e. MOBILE WORKSHOPS, RECOVERY VEHICLES AND AMBULANCE OF BEAT-03 AND BEAT-04 ON CPEC HAVELIAN THAKOT SECTION E-35 KM 97+000 TO 174+000 TILL THE PERIOD ENDING 30.06.2027

THIS CONTRACT AGREEMENT made on the 4th day June of 2026 between **National Highway Authority, "Employer"** 28- Mauve Area G-9/1 Islamabad and **M/s Sarfraz Associates (Pvt) Ltd**, 80-C-Block Model Town, Lahore hereinafter called "the OMC".

WHEREAS the Employer following the due procurement process, has accepted the OMC's bid of **Rs 2,363,000/-** per month to be paid to the OMC. The contract is for the period ending 30th June, 2027, irrespective of its date of commencement. The Contract is for O&M service of Weigh Station by OMC strictly in line with the requirement of Employer as set out in the contract documents.

NOW THIS AGREEMENT WITNESSETH AS FOLLOWS:

In this Agreement words and expressions shall have the same meanings as are respectively assigned to them in the Conditions of Contract referred to.

The following documents shall be deemed to form and be read and construed as part of this Agreement, viz.:

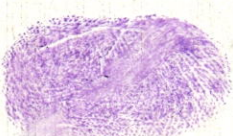
- i. The Contract Agreement
- ii. The Letter of Commencement
- iii. The Letter of Acceptance
- iv. The completed Bid Form (including Financial Forms)
- v. Addendum/Corrigendum to Bid if any
- vi. Bid Data Sheet
- vii. Scope of Services
- viii. Terms of Reference
- ix. General Conditions (Article-I to X)

In consideration of the payments to be made by the Employer to the OMC as mentioned, the OMC hereby covenants with the Employer to provide the services in conformity in all respects with the provisions of the Contract.

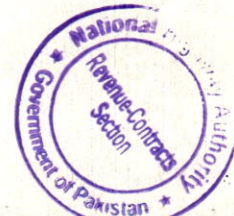
The Employer hereby covenants to pay the OMC, in consideration of performing the services, the Contract Price or such other sum as may become payable under the provisions of the contract at the times and in the manner prescribed by the contract.



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[Handwritten signature]



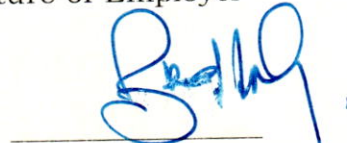
IN WITNESS whereof the parties hereto have caused this Agreement to be executed in accordance with their respective laws the day and year first above written.

Signature of the OMC


(Seal)



Signature of Employer

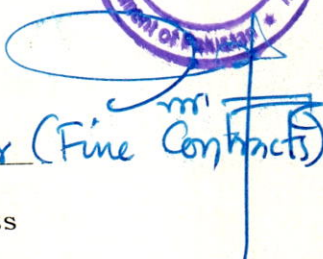

(Seal)

Signed, Sealed and Delivered in the presence of:

Witness:


Wasim Aslam
KOT, Bhatian Okara Road Depalpur
(Name, Title and Address)

Witness:



Deputy Director (Fine Contracts)
(Name, Title and Address)

E-STAMP



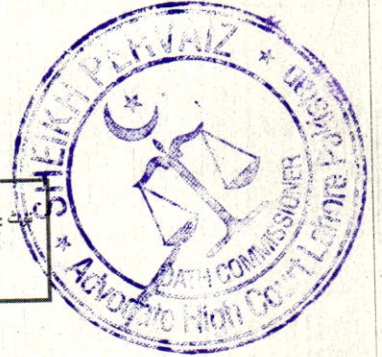
ID : PB-LHR-55C239A6236A2E93
Type : Low Denomination
Amount : Rs 100/-



Scan for online verification

Description : CERTIFICATE OR OTHER DOCUMENT - 19
Applicant : SARFRAZ ASSOCIATES PVT LTD [32302-9459217-1]
Representative/From : SARFRAZ ASSOCIATES PVT LTD
Agent : Self
Address : LAHORE
Issue Date : 25-May-2026 4:41:42 PM
Delisted On/Validity : 1-June-2026
Amount in Words : One Hundred Rupees Only
Reason : UNDERTAKING IN FAVOUR OF NHA
Vendor Information : Ahmad Ullah | PB-LHR-852 | Kachehri Road

LAHORE
Kachehri Road
"License #. 852"



یہ ٹرانزیکشن تاریخ اجرا سے سات دنوں تک کے لیے قابل استعمال ہے۔ ای اسٹامپ کی تصدیق بذریعہ ویب سائٹ، کیوار کوڈ سے کی جا سکتی ہے۔

INTEGRITY PACT

DECLARATION OF FEES, COMMISSION, AND BROKERAGE ETC. PAYABLE BY THE SUPPLIERS OF GOODS, SERVICES & WORKS IN CONTRACTS WORTH RS. 10.00 MILLION OR MORE

Contract No: Allied Services on E-35
Contract Value: Rs. 2,363,000/- per month

Dated : 25-05-2026

OPERATION AND MANAGEMENT OF ALLIED SERVICES MOBILE WORKSHOPS, RECOVERY VEHICLES AND AMBULANCE OF BEAT 03 AND 04 ON CPEC HAVELIAN THAKOT SECTION E-35.

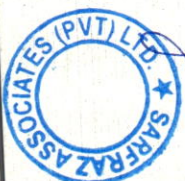
M/s Sarfraz Associates Pvt Ltd. hereby declares that it has not obtained or induced the procurement of any contract, right, interest, privilege or other obligation or benefit from Government of Pakistan (GoP) or any administrative subdivision or agency thereof or any other entity owned or controlled by GoP through any corrupt business practice.

Without limiting the generality of the foregoing, M/s Sarfraz Associates Pvt Ltd.. represents and warrants that it has fully declared the brokerage, commission, fees etc. paid or payable to anyone and not given or agreed to give and shall not give or agree to give to anyone within or outside Pakistan either directly or indirectly through any natural or juridical person, including its affiliate, agent, associate, broker, consultant, director, promoter, shareholder, sponsor or subsidiary, any commission, gratification, bribe, finder's fee or kickback whether described as consultation fee or otherwise, with the object of obtaining or inducing the procurement of a contract, right, interest, privilege or other obligation or benefit in whatsoever form from GoP, except that which has been expressly declared pursuant hereto.

M/s Sarfraz Associates Pvt Ltd. certifies that it has made and will make full disclosure of all agreements and with all persons in respect of or related to the transaction with GoP and has not taken any action or will not take any action to circumvent the above declaration, representation or warranty.

M/s Sarfraz Associates Pvt Ltd.. accepts full responsibility and strict liability for making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the purpose of this declaration, representation and warranty. It agrees that any contract, right, interest, privilege or other obligation or benefit obtained or procured as aforesaid shall, without prejudice to any other rights and remedies available to GoP under any law, contract or other instrument, be avoidable at the option of GoP.

Notwithstanding any rights and remedies exercised by GoP in this regard, M/s Sarfraz Associates Pvt Ltd.. agrees to indemnify GoP for any loss or damage incurred by it on account of its corrupt business practices and further pay compensation to GoP in an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's



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